

Town Manager's Recommended Budget

Fiscal Year 2018/19

Submitted to Fort Mill Town Council
September 6, 2018



Town Manager's Budget Message

MEMORANDUM

TO: Mayor Savage & Members of Fort Mill Town Council
FROM: David Broom, Interim Town Manager
DATE: September 6, 2018
SUBJECT: Fiscal Year 2018/19 Budget



To Mayor Savage and the Honorable Members of the Fort Mill Town Council:

I am pleased to present you with a copy of the recommended budget for Fiscal Year 2018/2019. Staff has worked diligently to provide a balanced budget that provides our departments with the resources to meet the needs of our town.

As always, our department managers and financial staff were instrumental in this process. Our employee base of over 185 full and part-time employees continually strive to make Fort Mill a safe and beautiful place to live, work, and play. It is my privilege to work alongside such a dedicated group of employees.

The Town is dedicated to offering effective and efficient services to our residents and businesses. We will endeavor to find innovative ways to provide high quality services while also being attentive to expenses.

Thank you for your support and leadership! With your continued guidance, staff will utilize this budget to face current challenges and future challenges, as well.

BUDGET OVERVIEW

The Town of Fort Mill's budget is comprised of three major funds, one non-major fund and five special revenue funds:

- The **General Fund** is the general operating fund for the town and accounts for all revenues and expenditures of the town, except those required to be accounted for in another fund. The General Fund is considered a major fund and is used to account for general government services, such as: town council, municipal court, administration, police, fire, public works, parks and recreation, and debt service.
- The **Gross Revenue Fund** is an "enterprise" fund that is used to account for operations that are financed and operated in a manner similar to a private business. The Gross Revenue Fund is considered a major fund and is used to account for all activities related to the town's water and sewer operations.

- The **Capital Projects Fund** is used to account for financial resources expended for the acquisition, construction, or improvement of major capital facilities (other than utility projects, which are budgeted under the Gross Revenue Fund). These resources may be used for one-time capital costs or for specific projects spanning more than one fiscal year. The Capital Projects Fund is considered a major fund.
- The **Stormwater Utility Fund** is a non-major fund that is used to account for operations that are financed and operated in a manner similar to a private business. The Stormwater Utility Fund is used to account for all activities related to the town’s stormwater operations.
- The **Municipal Facilities & Equipment Impact Fee Fund** is a special revenue fund established by the adoption of Ordinance No. 2015-12 for the collection and disbursement of said impact fee for improvements to the municipal facilities and equipment system identified to serve new development
- The **Fire Protection Impact Fee Fund** is a special revenue fund established by adoption of Ordinance No. 2015-12 for the collection and disbursement of said impact fee for improvements to the fire protection system identified to serve new development
- The **Parks & Recreation Impact Fee Fund** is a special revenue fund established by the adoption of Ordinance No. 2015-12 for the collection and disbursement of said impact fee for improvements to the parks and recreation system identified to serve new development
- The **Accommodations Tax Fund** is a special revenue fund established for the collection and disbursement of said tax for tourism related activity
- The **Hospitality Tax Fund** is a special revenue fund established for the collection and disbursement of said tax for tourism related activity

These major/non-major funds, along with the special revenue funds, make up the total combined budget for the Town of Fort Mill.

TOTAL COMBINED BUDGET SUMMARY

As presented in the attached budget document, the total combined expenditures for FY 18/19 are budgeted at \$59,723,498. Compared to the previous fiscal year, the FY 18/19 budget is projected to grow by \$11,767,900, a net increase of 24.5% amongst all funds.

As required by state law, the recommended budgets for all funds – the General Fund, Gross Revenue Fund, Capital Projects Fund, Stormwater Utility Fund, Impact Fees Funds, Hospitality Tax and Accommodations Tax Fund – are in balance, with revenues equal to the total budgeted expenditures.

The General Fund budget, which supports the general governmental operations of the town, will grow by \$2,161,201 an increase of 4.5% compared to the previous year. The Gross Revenue Fund budget, which accounts for the town's water and sewer operations (including debt service on water and sewer capital projects), will increase by \$8,452,720, or 17.6%, compared to FY 17/18.

The Capital Projects Fund budget, which provides single year appropriations for significant capital projects, will increase by \$1,125,000 or 2.3%, compared to last year's budget. The Stormwater Utility Fund, which accounts for the Town's stormwater activity, will increase by \$58,313 or .1% compared to FY 17/18. The Hospitality Tax Fund budget will decrease by \$1,410,000 due to FY 17/18 utilizing fund balance appropriation. FY 18/19 does not. The Accommodations Tax Fund budget will decrease by \$71,000 due to FY 17/18 utilizing fund balance appropriation. FY 18/19 does not. Fire Protection Impact Fee Fund budget will increase by \$277,016. Municipal Facilities Impact Fee Fund budget will increase by \$90,023. The Parks & Recreation Impact Fee Fund will increased by \$1,084,627.

GENERAL FUND

The General Fund budget for FY 18/19 is in balance at \$20,484,602.

General Fund Revenue Highlights

The total revenues within the recommended General Fund budget are projected to grow by \$2,161,201 or 11.8%, compared to the previous fiscal year.

The majority of these increases may be attributed to several line items:

- *Property Taxes:* While the recommended budget does not reflect a change in the town's millage (tax) rate, projected revenues from real and personal property taxes are expected to increase by a combined \$945,000. This is due to an increase in the amount of taxable property within the town, such as new construction and more vehicles. **The recommendation is to remain at 86 mills.**
- *Building Permits:* The building permit revenues will increase by \$100,000 or 7.1% over the prior fiscal year. A small portion is due to some additional permit fees that are outlined in the fee schedule.
- *Business Licenses:* Nearly 60-70% of all businesses licensed within the Town of Fort Mill are classified as construction/contractors. The overwhelming majority of these businesses are not physically located within the town limits and are therefore subject to a higher license fee (2x the inside rate). As building permits have increased over the past years, so too has business income, and consequently, business license revenue. The recommended budget for FY 18/19 includes a projected increase of \$200,000, or 5.7%, in business license revenue. The business license fee schedule is recommended to remain unchanged for FY 18/19.

- *Garbage Revenue:* The projected revenue is \$1,400,000 - an increase of \$200,000 over prior year due in part to a change in the garbage fee from \$18.00 to \$19.00 per month to help offset increases in recycling costs. The \$1.00 recommendation is reflected in the fee schedule.
- *Athletics Revenue:* The projected revenue is \$400,000 - an increase over prior year of \$50,000 due to the additional offerings and handling registrations in-house through the use of new recreation software which became operational in FY 17.18.
- *School Resource Officers:* The projected revenue is \$278,264, an increase of \$10,711 over the previous fiscal year's budget. The Town supplies six police officer positions to the Fort Mill School District. A new position is included to come online in July 2019 in preparation for the opening of the third high school. The reimbursement rate for FY 18/19 is 60%.
- *Equipment Rentals – State Distribution –* As a result of new legislation passed by the General Assembly, the Town now receives on a quarterly basis from the SC Department of Revenue surcharge fees applied to equipment rentals. The FY 2017.18 estimate was conservative at \$700,000. The projected revenue of \$1,500,000 for FY 18/19 aligns more closely with actual collections in FY 2017/18 which results in an increase of \$800,000 or 114.3%.
- *Hospitality Tax Transfer:* The recommended budget includes a transfer from the Hospitality Tax Fund to the General Fund to offset the cost of tourism-related expenditures. The recommended transfer for FY 18/19 is currently budgeted at \$200,034. This is an increase of \$30,034, or 17.7%, compared to the previous year's budget. The transfer is made up of 90% of the salary and benefits of the town's Events & Media Coordinator, and a portion of employee salaries, benefits and overtime costs attributed to planning, organizing, securing and staging the SC Strawberry Festival.
- *Fund Balance Appropriation:* The recommended budget does not include a fund balance appropriation for FY 2018/19.
- *Federal Grants:*
 - The Fort Mill Fire Department was awarded a SAFER grant from the Department of Homeland Security in the amount of \$1,021,932 to fund salary and fringe costs for nine firefighters at 100% for two years. The FY 2017/18 budget amount was \$524,655. FY 18/19 marks the final cycle of this grant which will not cover the full year. The estimated amount is \$235,000, a decrease of \$289,655.
 - The Fort Mill Police Department was awarded a highway safety grant from the S. C. Department of Public Safety, Office of Highway Safety and Justice Programs in FY 2017/18 in the amount of \$112,931 to fund salary, fringes and equipment for one traffic unit officer. The grant was renewed for another year. The recommended amount for FY 18/19 is \$65,000 to fund salary and fringes only.

General Fund Expenditure Highlights

The total expenditures within the recommended General Fund budget are projected to grow by \$2,61,201, or 11.8%, compared to FY 17/18. The largest year-over-year increases will be seen in the following departmental budgets: Public Works Administration (**+\$141,754, 65.7%**); Public Works Buildings/Grounds (**+\$210,554, 23.3%**); Parks & Recreation (**+\$350,548, 20.3%**); Police (**+695,638, 12.0%**); Public Works Streets (**+151,131, 16.2%**).

The items below outline some of the significant changes from the FY 17/18 budget:

Personnel Services

- Cost-of-Living Adjustments:** The recommended budget includes a 3% cost-of-living adjustment for existing employees. This cost of living adjustment was included for three primary reasons: 1) The South Carolina Revenue and Fiscal Affairs Office has reported that the Consumer Price Index (CPI) has increased 2.13% between 2016 and 2017; 2) Due to changes in the State Retirement Program, employees will see a 1 % increase in their bi-weekly contribution rates for SCRS and PORS; and 3) A 5% increase in dependent medical coverage rates and a 7% increase in dependent dental coverage will also affect a number of employees.

Merit-based Adjustments: The recommended budget includes a 1% adjustment in preparation for the results of the comprehensive compensation study that is being recommended as well.

New positions (12)

Position Title	Department
Community Affairs Manager	Administration
Development Coordinator	Planning
Patrol Officers (4)	Police
School Resource Officer – new high school	Police
Administrative Assistant	Police
Crewman (3)	Street
CID Secretary	Police

Operating Expenses:

Item	Department	Amount
Code Enforcement Abatement	Code Enforcement	20,000
New Software Phase-ins	Finance	275,000
Compensation Study	Human Resources	35,000
Capital Projects Model Updates	Admin	20,000
Impact Fee Study Update	Planning	55,000
Garage Addition/Shelter Design	PW-Admin	30,000
Furniture/Fixtures-Station 2	Fire	140,000
Trench Rescue Equipment	Fire	30,000
Christmas Décor Expansion	PW – Bldgs/Grnds	15,000
Commercial Christmas Tree	PW – Bldgs/Grnds	35,000
Decorative Seasonal Banners	PW- Bldgs/Grnds	20,000
Summer Concerts	Recreation	12,750
Fireworks Display- July 4 th	Recreation	10,000

Capital Outlay:

Vehicles (12) – new or replacements

Item	Department	Amount
Trucks (2)	Administration	54,000
SUVS (7)	Police	177,000
Truck (1)	Police	30,000
Light Duty Truck (1) – carryover from FY 17.18	Fire	\$161,400
SUV (1)	Recreation	26,000

Machinery & Equipment – new or replacements

Item	Department	Amount
Portable Radios (12)	Police	78,120
In-car Radios (7)	Police	42,000
Mobile Forensics	Police	10,000
Live Scan Fingerprinting	Police	27,000
Portable Radios (17)	Fire	115,500
Thermal Image Cameras (2)	Fire	17,000
Radio & Installation-Station 2	Fire	15,000
Zero-turn Mower	PW – Bldgs/Grnds	11,000
Mobile Dirt Mover-Cemetery	PW – Bldgs/Grnds	50,000
Evacuator	Recreation	80,000

Other Outlay

Item	Department	Amount
Lower Parking Lot Expansion	Police	15,000
HVAC Dehumidifier System	Police	19,000
Land Purchase- Debris	Public Works	150,000
Stream Bank Restoration – Harris St. Park	Recreation	200,000
Bathroom Facility – Elisah Park – carryover from FY 17.18	Recreation	250,000
Town Hall Office Space Re-design	Admin	100,000

Computer Outlay

Item	Department	Amount
Crime View Dashboard	Police	25,300
Wi-fi Upgrade	Police	20,000

- *Contingency:* The recommended budget includes a significant appropriation to the Non-Departmental Contingency line item. This **\$919,784** appropriation may be used to cover unexpected costs that arise during the upcoming fiscal year, or alternatively, may roll into the fund balance at the end of FY 18/19 and be used for other items in subsequent budget years.

- *Debt Repayment:* Debt payments increased slightly by \$2,934 per the debt repayment schedules. There is no new debt recommended for FY 2018/19.

GROSS REVENUE FUND

The recommended Gross Revenue Fund budget for FY 18/19 is in balance at \$22,046,515.

Gross Revenue Fund Revenue Highlights

The total revenues within the recommended Gross Revenue Fund budget are projected to see a decrease of \$8,452,720, or 62.2%, compared to the previous fiscal year due.

The FY 18/19 budget includes projections across several line items:

- *Water & Sewer Sales:* Water and sewer sales are projected to increase by \$643,210 (17.5%) and \$691,250 (18.7%), respectively due to more customers and a 7.5% increase in water and sewer rates.
- *Tap Fees:* The FY 18/19 recommended budget anticipates a decrease of \$18,150 (-1.5%) in revenue from water taps, and a decrease of \$22,500 (-1.5%) in revenue from sewer taps.
- *Bond Proceeds:* The FY 18/19 recommends the amount of \$10,000,000 from new debt issuance to fund the meter project and a portion of the wastetreatment plant upgrade.
- The budget does not assume any changes to the water and sewer capacity fee schedule.

Gross Revenue Fund Expenditure Highlights

The total expenditures within the recommended Gross Revenue Fund budget are projected to increase by \$8,452,720 or 62.2%, compared to the previous fiscal year.

The largest year-over-year increases will be seen in the following departmental budgets: Water Maintenance reflects an increase **(\$4,639,384, 198.0)**; Wastetreatment reflects an increase **(\$3,475,648, 87.8%)** compared to the previous fiscal year.

The items below outline some of the significant changes from the FY 17/18 budget:

Personnel Services

- *Cost-of-Living Adjustments:* The recommended budget includes a 3% cost-of-living adjustment for existing employees. This cost of living adjustment was included for three primary reasons: 1) The South Carolina Revenue and Fiscal Affairs Office has reported that the Consumer Price Index (CPI) has increased 2.13% between 2016 and 2017; 2) Due to changes in the State Retirement Program, employees will see a 1 % increase in their bi-weekly contribution rates for SCRS and PORS; and 3) A 5% increase in dependent medical coverage rates and a 7% increase in dependent dental coverage will also affect a number of employees.

Merit-based Adjustments: The recommended budget includes a 1% adjustment in preparation for the results of the comprehensive compensation study that is being recommended as well.

New positions (2)

Position Title	Department
Crewman	Water Maint
Crewman	Sewer Maint

Operating Expenses:

Item	Department	Amount
Water Meters – new project – to be funded from bond proceeds	Water Maint	2,514,810
Bond Issue Cost – to be funded from bond proceeds	Water Maint	575,000
Meter Program Annual Maint	Water Maint	97,050
Unregulated Contaminants	Water Maint	50,000

Capital Outlay:

Vehicles (3) – new or replacements

Item	Department	Amount
Truck	Water/Sewer Admin	27,000
Truck	Water Maint	27,000
Truck	Sewer Maint	27,000

Machinery & Equipment – new or replacements

Item	Department	Amount
Bobcat	Waste Treatment	45,000
Mower	Waste Treatment	10,000
Bush Hog	Sewer Maint	35,000
Trailer Jetter	Sewer Maint	55,000

Other Outlay

Item	Department	Amount
Bass St Waterline Construction	Water Maint	3,200,000
Waste Treatment Plant Phase 2 – Engineering/Construction – funded by bond proceeds	Waste Treatment	6,400,000

- *Gross Revenue Allocation:* The Gross Revenue Allocation covers expenses incurred in the General Fund and allocated to the Gross Revenue Fund. The Gross Revenue Allocation is set at 30% of the total expenditures incurred by the Administration and Council budgets. In FY 18/19, this amount is budgeted at **\$1,109,985**, an increase of \$7,980 or .7%, from the previous fiscal year.

- *Contingency*: The recommended budget includes an appropriation to the Non-Departmental Contingency line item of **\$45,000** which may be used to cover unexpected costs that arise during the upcoming fiscal year, or alternatively, may roll into the fund balance at the end of FY 18/19 and be used for other items in subsequent budget years.
- *Debt*: Debt payments increased by \$33,018 per the debt repayment schedules.
 - New debt issuance is in the recommended budget for FY 18/19 to fund two projects- the wastetreatment plant upgrade – phase II and the meters upgrade project. The wastetreatment plant upgrade is estimated at \$42,000,000 and the meter project is estimated at \$2,515,000. The funding plan is two-fold. A major portion shall come from the State Revolving Fund and the remainder shall be a revenue bond issue.

Debt Coverage

It is anticipated that the debt coverage ratio at the end of FY 18/19 will meet the minimum coverage requirements of the town’s existing bond covenants of 1.20.

CAPITAL PROJECTS FUND

The recommended Capital Projects Fund budget for FY 18/19 is in balance at \$10,225,000.

Capital Projects Fund Revenue Highlights

Capital Projects revenue is non-restricted and may be used for any capital expenditure

The recommended FY 18/19 budget anticipates a total of \$10,225,000 in revenues available for non-restricted capital projects. These funds are made up of a combination of an appropriation of the Capital Projects Fund Balance in the amount of \$5,011,000 and transfers from the special revenue funds totaling \$5,201,000. Following completion of the FY 16/17 annual audit, the Council voted to transfer \$3,800,000 in surplus funds from the General Fund to the Capital Projects Fund. The FY 18/19 budget continues the practice of utilizing surplus funds from prior years to fund one-time capital expenditures. An additional \$10,000 is expected from the sale of mausoleum spaces and interest income of \$3,000.

The Capital Projects Fund budget totals \$10,225,000 in revenues, an increase of \$1,125,00 or 12.3%, from FY 17/18.

Capital Projects Fund Expenditure Highlights

The total expenditures of \$10,225,000 within the recommended Capital Projects Fund budget are expected to increase by \$1,125,000, or 12.3%, compared to FY 17/18.

The expenditures include the following:

- Capital Projects

- Waterside Park Prep Work - \$500,000
- Walter Elisha Park Improvements - \$400,000
- Doby’s Bridge Park Improvements - \$1,000,000
- Amphitheater - \$2,200,000
- Fire Station #2 - \$3,800,000
- CMAQ Local Matches - \$225,000
 - A. O. Jones Boulevard
 - Clebourne & N. White Streets
- Miscellaneous Sidewalk Projects - \$100,000
- Facilities Improvements - \$2,000,000
 - Leroy Springs Complex – site work
 - Banks Street Gym

STORMWATER UTILITY FUND

The recommended Stormwater Utility Fund budget for FY 18/19 is in balance at \$955,381.

Stormwater Fund Revenue Highlights

The total revenues within the recommended Stormwater Fund budget are projected to see an increase of \$58,313 or 6.5%, compared to the previous year in part due to a fund balance appropriation of \$239,856.

Stormwater Fund Expenditure Highlights

The total expenditures within the recommended Stormwater Fund budget are in balance with projected revenues and are expected to increase by \$58,313 or 6.5%, compared to FY 17/18.

The items below outline some of the significant changes from the FY 17/18 budget:

Personnel Services

- *Cost-of-Living Adjustments:* The recommended budget includes a 3% cost-of-living adjustment for existing employees. This cost of living adjustment was included for three primary reasons: 1) The South Carolina Revenue and Fiscal Affairs Office has reported that the Consumer Price Index (CPI) has increased 2.13% between 2016 and 2017; 2) Due to changes in the State Retirement Program, employees will see a 1 % increase in their bi-weekly contribution rates for SCRS and PORS; and 3) A 5% increase in dependent medical coverage rates and a 7% increase in dependent dental coverage will also affect a number of employees.

Merit-based Adjustments: The recommended budget includes a 1% adjustment in preparation for the results of the comprehensive compensation study that is being recommended as well.

- New positions (2)

Position Title
Crew Leader
Plan Review

Operating Expenses:

Item	Amount
MS4 Permitting Assistance	110,000

Capital Outlay:

Vehicles (1) – Replacement

Item	Amount
Truck	25,000

Machinery & Equipment – New

Item	Amount
Jetter	75,000

- *Contingency:* The recommended budget includes an appropriation to the Contingency line item of \$50,000 which may be used to cover unexpected costs that arise during the upcoming fiscal year, or alternatively, may roll into the fund balance at the end of FY 18/19 and be used for other items in subsequent budget years

SPECIAL REVENUE FUNDS

- *Fire Protection Impact Fee Fund*
The fund revenue and expenditures are in balance at \$803,000.
 - The revenue consists of a fund balance appropriation of 687,000 and estimated impact fees of \$116,000
 - The expenditure consists of a transfer to the Capital Projects Fund of \$803,000
- *Municipal Facilities Impact Fee Fund*
The fund revenues and expenditures are in balance at \$298,000
 - The revenue consists of estimated impact fees totaling \$298,000
 - The expenditure consists of a transfer to the Capital Projects Fund of \$298,000
- *Parks & Recreation Impact Fee Fund*
The fund revenues and expenditures are in balance at \$3,467,000
 - The revenues consist of a fund balance appropriation totaling 2,490,000 and estimated impact fees of \$977,000
 - The expenditure consists of a transfer to the Capital Projects Fund of \$3,467,000
- *Local Accommodations Tax Fund*
Accommodations Tax funds are restricted by state law and may only be used for tourism related expenditures.
The fund revenue and expenditures for **local tax** are in balance at \$384,000.
 - The revenues consist of estimated taxes of \$384,000
 - The expenditure, earn marked as ‘undesigned’, total \$384,000The fund revenue and expenditures for **state tax** are in balance at \$220,000

- The revenues consist of distributions from the State of South Carolina estimated at \$220,000
- The expenditures are allocated based on a predetermined formula set by the State of South Carolina resulting in the following:
 - Transfer to General Fund - \$34,750
 - Advertising & Promotions - \$82,500
 - Tourism-Related - \$126,750
- *Hospitality Tax Fund* – Established for the collections and disbursement of the hospitality tax. They are restricted by state law and may only be used for tourism related expenditures.
 - The recommended budget anticipates \$840,000 in Hospitality Tax Fund revenues. These funds include the town’s 2% hospitality tax on prepared food and beverages estimated at \$840,000.
 - The expenditures totaling \$840,000 are recommended from hospitality tax funds for the following tourism-related expenditures:
 - Transfer to General Fund (SC Strawberry Fest.) - \$200,034
 - Transfer to the Capital Projects Fund - \$633,000
 - Undesignated - \$6,966

CONCLUSION



It is my pleasure to prepare and present the budget for Fiscal Year 2018/19. Please feel free to contact me if you have any questions or comments about the contents of this document.

William D. Broom

William D. Broom
Interim Town Manager

Total Combined Budget

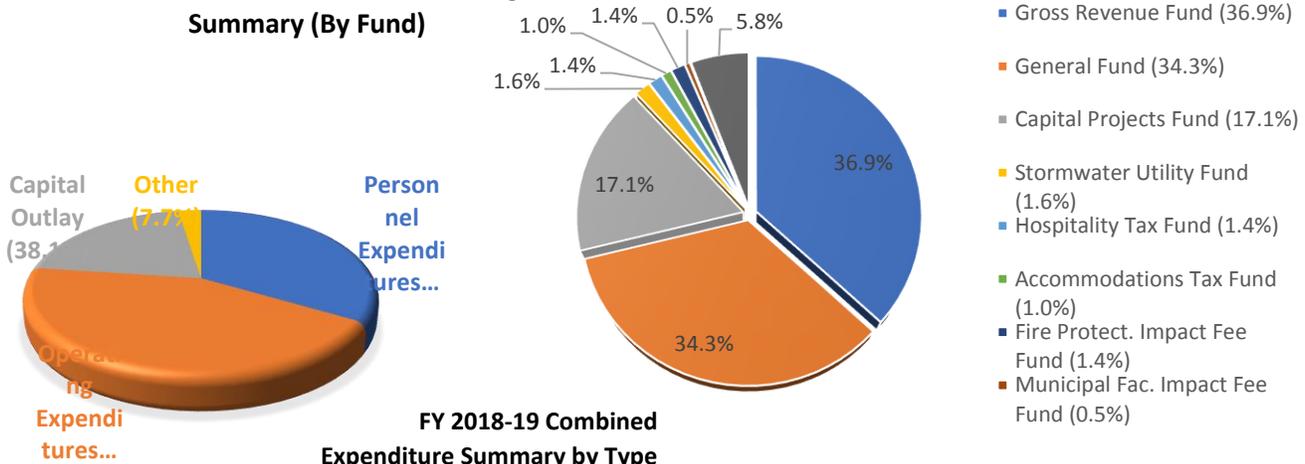


Budget Summary

Budget Summary (By Fund)

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	FY 18/19 Mgr. Rec.	Change (\$)
General Fund	11,766,442	15,524,645	18,323,401	20,484,602	2,161,201
Gross Revenue Fund	5,331,541	19,357,525	13,593,795	22,046,515	8,452,720
Stormwater Utility Fund	270,754	710,000	897,068	955,381	58,313
Capital Projects Fund	444,100	4,475,000	9,100,000	10,225,000	1,125,000
Hospitality Tax Fund	25,000	375,000	2,250,000	840,000	(1,410,000)
Accommodations Tax Fund	0	0	675,000	604,000	(71,000)
Fire Protect. Impact Fee Fund	0	0	525,984	803,000	277,016
Municipal Facil. Impact Fee Fund	0	0	207,977	298,000	90,023
Parks & Rec. Impact Fee Fund	0	0	2,382,373	3,467,000	1,084,627
Total (All Funds)	17,837,837	40,442,170	47,955,598	59,723,498	11,767,900

FY 2018-19 Combined Budget Summary (By Fund)



FY 2018-19 Expenditure Summary (By Fund & Types of Expenditures)

	General Fund	Gross Revenue Fund	Storm Water Utility Fund	Capital Projects Fund	Hospitality Tax Fund	Accom. Tax Fund	Fire Protect Impact Fee Fund	Mun Facil Impact Fee fund	Parks & Rec. Impact Fee Fund	Total All Funds
Person Exp	12,676,754	1,578,292	431,788	0	0	0	0	0	0	14,686,834
Oper Exp	7,130,020	9,532,238	423,593	0	0	569,250	0	0	0	17,655,101
Capital Outlay	1,787,812	9,826,000	100,000	10,225,000	840,000	0	0	0	0	22,778,812
Other Fin Uses	0	0	0	0	0	34,750	803,000	298,000	3,467,000	4,602,750
Subtotal	21,594,586	20,936,530	955,381	10,225,000	840,000	604,000	803,000	298,000	3,467,000	53,711,496
Gross Rev Alloc	(1,109,985)	1,109,985								0
Total	20,484,602	22,046,515	955,381	10,225,000	840,000	604,000	803,000	298,000	3,467,000	59,723,498

General Fund

REVENUES

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 adopted	Manager Recommend	Change (\$)	Change (%)
Taxes						
Vehicle Taxes	833,759	600,000	780,000	825,000	45,000	5.8%
Real Property Taxes	5,950,154	5,500,000	7,100,000	8,000,000	900,000	12.7%
Property Tax Prior Years	0	1,000	1,000	1,000	0	0.0%
Housing Auth. Lieu of Tax	39,832	47,000	48,000	45,000	(3,000)	-6.3%
Execution Costs Penalties	21,387	15,000	16,000	16,000	0	0.0%
Total Taxes	6,845,132	6,163,000	7,945,000	8,887,000	942,000	11.9%
Fines, Fees, Lic. & Permits						
Building Permits	1,919,134	1,500,000	1,400,000	1,500,000	100,000	7.1%
Miscellaneous Permits	50	100	100	3,600	3,500	3500.0%
Planning Zoning Fees	233,840	225,000	200,000	210,000	10,000	5.0%
Business License	3,625,992	3,250,000	3,500,000	3,700,000	200,000	5.7%
Police Court Fines and Bond	56,690	85,000	60,000	60,000	0	0.0%
Duke Power Lieu of Fee	355,428	400,000	425,000	465,000	40,000	9.4%
York Electric Lieu of Fee	459,310	400,000	475,000	550,000	75,000	15.8%
Total Fines, Fees, Lic & Permits	6,650,444	5,860,100	6,060,100	6,488,600	428,500	7.1%
Charges for Services						
Garbage Service	1,105,981	985,000	1,200,000	1,400,000	200,000	16.7%
Assembly Center Fees	25,978	19,000	22,000	20,000	(2,000)	-9.1%
Cemetery Lots & Deed Fees	23	0	50	50	0	0.0%
Grave Openings	30,325	30,000	30,000	30,000	0	0.0%
Parks Rentals	37,823	38,000	38,000	40,000	2,000	5.3%
Gym Rentals	14,942	12,500	14,000	14,000	0	0.0%
Total Charges for Services	1,215,072	1,084,500	1,304,050	1,504,050	200,000	15.3%
Intergovernmental						
Aid to Subdivisions	238,706	244,868	244,209	244,209	0	0.0%
Manufacturers Tax Exempt	295	300	300	300	0	0.0%
Merchants Inventory Tax	15,469	15,469	15,469	15,469	0	0.0%
SC PRT Revenue	0	7,000	5,000	5,000	0	0.0%
Accomodations Tax	31,984	25,000	25,000	32,000	7,000	28.0%
SC Retirement System Reimburse	51,553	0	51,553	0	(51,553)	-100.0%
SC Dept of Revenue-Equipment Rentals	0	0	700,000	1,500,000	800,000	114.3%
Total Intergovernmental	338,007	292,637	1,041,531	1,796,978	755,447	72.5%
Program Revenues						

REVENUES

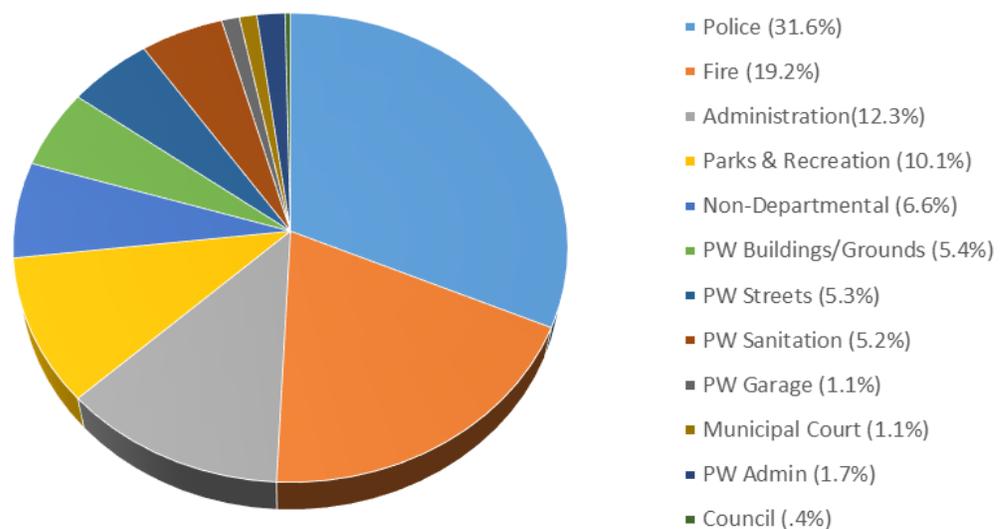
	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 adopted	Manager Recommend	Change (\$)	Change (%)
Athletic Revenues	453,377	325,000	350,000	400,000	50,000	14.3%
Total Program Revenues	453,377	325,000	350,000	400,000	50,000	14.3%
Miscellaneous						
Miscellaneous Income	1,250,677	80,000	90,000	100,000	10,000	11.1%
Code Enforcement Fines	0	2,500	2,500	1,000	(1,500)	-60.0%
Convenience Fees	72,267	50,000	55,000	60,000	5,000	9.1%
Spring Festival	177,516	210,000	185,000	240,000	55,000	29.7%
Sale of Recycled Materials	2,404	1,000	1,500	2,000	500	33.3%
School District SRO	293,278	245,402	267,553	278,264	10,711	4.0%
York County Fire Protection	28,231	30,000	28,988	30,000	1,012	3.5%
York County Recreation	146,757	146,755	141,640	142,000	360	0.3%
Street Acceptance Fees	0	4,000	4,000	4,000	0	0.0%
Total Miscellaneous	1,971,130	769,657	776,181	857,264	81,083	10.4%
Investment Earnings						
Interest Income	7,514	5,000	5,200	5,500	300	5.8%
Total Investment Earnings	7,514	5,000	5,200	5,500	300	5.8%
Grants						
State Grant	0	0	0	0	0	#DIV/0!
Federal Grant	330,000	361,580	637,586	300,000	(337,586)	-52.9%
Total Grants	330,000	361,580	637,586	300,000	(337,586)	-52.9%
Other Financing Sources						
Sale of Fixed Assets	0	10,000	10,000	10,000	0	0.0%
Capital Lease Proceeds	0	0	0	0	0	#DIV/0!
Insurance Proceeds	61,096	23,171	23,753	35,176	11,423	48.1%
Transfer In - Hospitality Tax	130,000	130,000	170,000	200,034	30,034	17.7%
Transfer In - Accom Tax	14,860	0	0	0	0	#DIV/0!
Transfer In - Gross Revenue Fund	0	0	0	0	0	#DIV/0!
Transfer In - Capital Projects Fund	500,000	500,000	0	0	0	#DIV/0!
Transfer In - Stormwater Fund	0	0	0	0	0	#DIV/0!
Appropriation of Fund Balance	0	0	0	0	0	#DIV/0!
Total Other Financing Sources	705,956	663,171	203,753	245,210	41,457	20.3%
Total Revenues	18,516,632	15,524,645	18,323,401	20,484,602	2,161,201	11.8%

Expenditure Summary

Expenditures by Department

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	FY 18/19 Mgr. Rec.	Change (\$)	Change (%)
Administration	1,646,022	2,034,981	2,504,587	2,520,278	15,691	0.6%
Council	37,925	47,950	66,758	69,687	2,929	4.4%
Municipal Court	170,658	190,491	201,417	222,924	21,507	10.7%
Police	4,490,104	4,809,470	5,773,348	6,468,986	695,638	12.0%
Fire	2,720,097	2,918,119	3,783,289	3,926,073	142,784	3.8%
Parks & Recreation	1,299,252	1,354,306	1,724,139	2,074,687	350,548	20.3%
PW Admin	131,363	143,939	215,914	357,668	141,754	65.7%
PW Sanitation	1,327,858	1,095,665	966,621	1,062,360	95,739	9.9%
PW Streets	764,798	1,030,003	935,139	1,086,270	151,131	16.2%
PW Buildings/Grounds	800,962	952,641	902,930	1,113,484	210,554	23.3%
PW Garage	162,939	183,306	189,492	227,963	38,471	20.3%
Non-Departmental	555,425	763,774	1,059,767	1,354,222	294,455	27.8%
Total	14,107,403	15,524,645	18,323,401	20,484,602	2,161,201	11.8%

FY 2018-19 Expenditures by Department (As % of Total Budget)

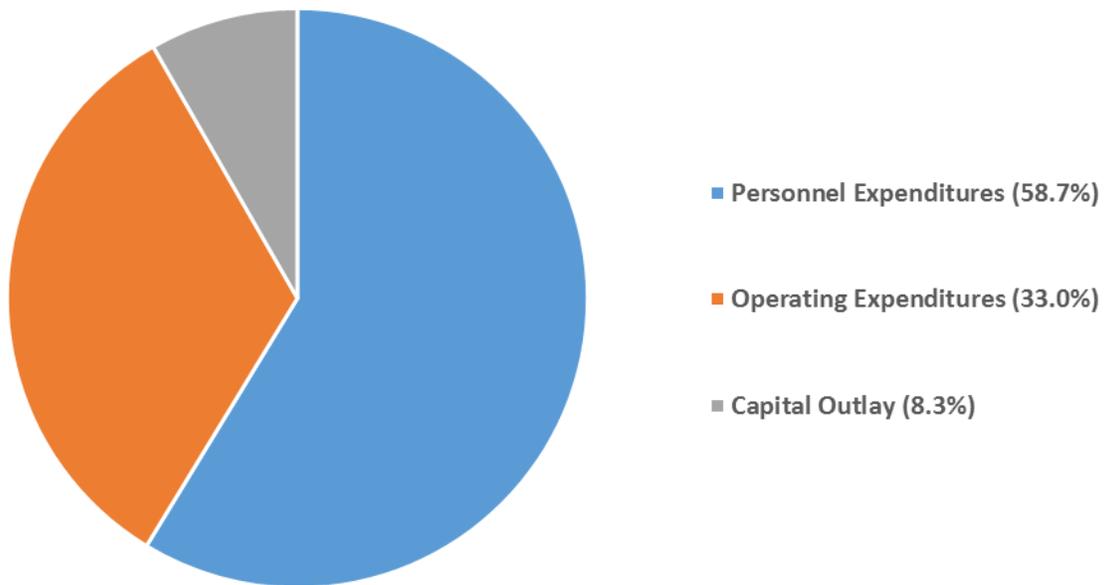


Expenditure Summary

Expenditures by Type

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	FY 18/19 Mgr. Rec.	Change (\$)	Change (%)
Personnel Expenditures	9,037,936	9,895,696	11,456,004	12,676,754	1,220,750	10.7%
Operating Expenditures	4,120,893	4,943,311	5,529,327	7,130,020	1,600,693	28.9%
Capital Outlay	1,574,830	1,571,903	2,440,075	1,787,812	(652,263)	-26.7%
Subtotal	14,733,659	16,410,910	19,425,406	21,594,586	2,169,180	11.2%
Gross Revenue Allocation	(626,256)	(886,265)	(1,102,005)	(1,109,985)	(7,980)	0.7%
Total	14,107,403	15,524,645	18,323,401	20,484,602	2,161,201	11.8%

FY 2018-19 Expenditures by Type (As % of Total Budget)



*Percentages include expenditures (\$1,109,985) incurred in the General Fund and allocated to the Gross Revenue Fund.

ADMINISTRATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	1,119,574	1,381,429	1,534,225	1,716,285	182,060	11.9%
Salaries - Overtime	1,326	0	1,000	2,000	1,000	100.0%
FICA	80,751	105,679	117,445	131,449	14,004	11.9%
SC Retirement	133,173	157,370	205,719	249,731	44,012	21.4%
SC Deferred Compensation	3,701	6,500	7,367	7,800	433	5.9%
Medical Insurance	123,892	152,586	188,626	204,020	15,394	8.2%
Workers Compensation	7,564	9,032	9,059	10,798	1,739	19.2%
Total Personnel	1,469,980	1,812,596	2,063,441	2,322,082	258,641	12.5%
Operating Expenses						
Uniforms	2,264	3,295	5,000	6,450	1,450	29.0%
Materials & Supplies	74,344	80,100	49,660	100,020	50,360	101.4%
Vehicle Maintenance	1,675	3,000	3,500	3,500	0	0.0%
Gas, Oil, Grease	6,668	8,000	8,000	8,000	0	0.0%
Electricity	28,141	30,000	30,000	30,000	0	0.0%
Telephone	38,813	56,000	40,000	46,300	6,300	15.8%
Contracted Services	0	0	0	20,000	20,000	#DIV/0!
Travel & Training	14,209	35,400	46,750	318,825	272,075	582.0%
Water & Heat	5,456	10,000	12,000	10,000	(2,000)	-16.7%
Memberships/Dues/Subscriptions	20,593	23,766	31,730	38,420	6,690	21.1%
Auditor Fees	43,000	40,500	40,500	40,500	0	0.0%
Attorney Fees	30,000	30,000	30,000	30,000	0	0.0%
Bank Service Charge	5,112	4,000	4,000	6,000	2,000	50.0%
Credit Card Processing Fees	48,162	36,000	52,000	52,000	0	0.0%
Advertising	4,952	3,000	6,000	6,000	0	0.0%
Postage	6,941	8,000	10,000	10,000	0	0.0%
Buildings & Grounds Maint.	11,289	15,700	17,000	17,000	0	0.0%
Custodial Services	9,364	15,000	11,000	11,000	0	0.0%
Miscellaneous Expenses	1,790	500	500	500	0	0.0%
Professional Services	112,087	191,684	194,200	222,150	27,950	14.4%
Lease Agreements	3,061	1,540	0	7,350	7,350	#DIV/0!
Contingencies	5,423	5,000	5,000	5,000	0	0.0%
Service Contracts	48,078	56,735	39,200	110,800	71,600	182.7%
Tax Handling	7,912	7,500	7,500	7,500	0	0.0%
Fascade Grant Program	0	15,000	15,000	15,000	0	0.0%
Festivities	63	0	1,500	1,500	0	0.0%
Employment Expense	1,287	500	500	500	0	0.0%
Total Operating	530,682	680,220	660,540	1,124,315	463,775	70.2%
Capital Outlay						

ADMINISTRATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Computer Outlay	9,562	13,000	800,000	0	(800,000)	- 100.0%
Machinery & Equipment		0	0	0	0	#DIV/0!
Other Outlay	204,342	353,300	0	100,000	100,000	#DIV/0!
Transportation	42,795	48,000	54,000	54,000	0	0.0%
Total Capital Outlay	256,700	414,300	854,000	154,000	(700,000)	-82.0%
Administration Subtotal	2,257,362	2,907,116	3,577,981	3,600,397	22,416	0.6%
Gross Revenue Allocation	(611,340)	(872,135)	(1,073,394)	(1,080,119)	(6,725)	0.6%
Administration Total	1,646,022	2,034,981	2,504,587	2,520,278	15,691	0.6%

COUNCIL

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	23,250	23,250	45,262	52,600	7,338	16.2%
FICA	1,779	1,779	3,463	4,024	561	16.2%
SC Retirement	2,804	2,689	6,138	7,659	1,521	24.8%
Workers Compensation	256	282	606	1,970	1,364	225.0%
Total Personnel	28,089	28,000	55,469	66,252	10,783	38.5%
Operating Expenses						
Uniforms	0	1,000	1,000	1,000	0	0.0%
Materials & Supplies	4,906	12,000	11,600	5,000	(6,600)	-56.9%
Telephone	4,788	5,000	5,000	5,000	0	0.0%
Travel & Training	11,686	10,000	10,000	10,000	0	0.0%
Memberships/Dues/Subscriptions	1,440	2,000	1,800	1,800	0	0.0%
Advertising	0	1,000	1,000	1,000	0	0.0%
Miscellaneous Expenses	109	500	500	500	0	0.0%
Contingencies	1,824	3,000	3,000	3,000	0	0.0%
Festivities	0	6,000	6,000	6,000	0	0.0%
Total Operating	24,752	40,500	39,900	33,300	(6,600)	-16.5%
Capital Outlay						
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Council Subtotal	52,841	68,500	95,369	99,552	4,183	4.4%
Gross Revenue Allocation	(14,916)	(20,550)	(28,611)	(29,866)	(1,255)	4.4%
Council Total	37,925	47,950	66,758	69,687	2,929	4.4%

MUNICIPAL COURT

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	112,757	118,900	128,902	132,261	3,359	2.6%
Salaries - Overtime	876	0	1,500	1,500	0	0.0%
FICA	7,381	9,096	9,976	10,233	257	2.6%
SC Retirement	9,768	8,829	12,361	13,661	1,300	10.5%
SC Deferred Compensation	460	520	520	520	0	0.0%
Medical Insurance	10,158	11,450	12,031	14,316	2,285	19.0%
Workers Compensation	169	196	215	199	(16)	-7.6%
Total Personnel	141,567	148,991	165,505	172,689	7,184	4.3%
Operating Expenses						
Uniforms	590	1,000	600	600	0	0.0%
Materials & Supplies	4,475	6,000	5,600	12,400	6,800	121.4%
Telephone	2,573	3,500	3,500	3,500	0	0.0%
Travel & Training	1,284	2,000	2,000	2,000	0	0.0%
Memberships/Dues/Subscriptions	717	1,000	1,712	1,640	(72)	-4.2%
Postage	392	500	500	1,750	1,250	250.0%
Miscellaneous Expenses	0	500	500	500	0	0.0%
Professional Services	18,160	25,000	20,000	26,345	6,345	31.7%
Jury Trials	900	2,000	1,500	1,500	0	0.0%
Total Operating	29,091	41,500	35,912	50,235	14,323	39.9%
Capital Outlay						
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Municipal Court Total	170,658	190,491	201,417	222,924	21,507	10.7%

POLICE

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	2,521,791	2,606,065	2,817,126	3,210,468	393,342	14.0%
Salaries - Overtime	60,864	98,000	101,430	111,430	10,000	9.9%
FICA	189,343	206,861	223,270	254,125	30,855	13.8%
SC Law Enforcement Retirement	330,461	339,906	434,685	512,188	77,503	17.8%
SC Retirement	31,927	36,042	32,157	49,602	17,445	54.2%
SC Deferred Compensation	8,391	13,780	14,820	16,445	1,625	11.0%
Medical Insurance	327,752	344,751	395,892	446,464	50,572	12.8%
Workers Compensation	59,523	52,099	76,113	86,845	10,732	14.1%
Total Personnel	3,530,051	3,697,504	4,095,493	4,687,567	592,074	14.5%
Operating Expenses						
Uniforms	67,792	65,000	70,000	77,000	7,000	10.0%
Materials & Supplies	84,109	84,700	85,600	86,000	400	0.5%
Vehicle Maintenance	67,317	60,500	67,000	73,872	6,872	10.3%
Gas, Oil, Grease	71,595	101,000	110,780	113,993	3,213	2.9%
Electricity	21,887	40,000	70,000	50,000	(20,000)	-28.6%
Telephone	51,307	75,190	50,000	83,900	33,900	67.8%
Equipment Repairs	6,555	8,000	8,200	8,400	200	2.4%
Travel & Training	27,112	27,750	35,900	50,100	14,200	39.6%
Water & Heat	5,509	12,000	22,000	12,000	(10,000)	-45.5%
Memberships/Dues/Subscriptions	13,685	15,475	15,800	29,000	13,200	83.5%
Advertising	0	3,000	3,000	1,000	(2,000)	-66.7%
Postage	1,542	1,500	1,500	1,500	0	0.0%
Buildings & Grounds Maintenance	27,372	35,000	50,000	50,000	0	0.0%
Narcotics Expenses	0	5,000	5,000	5,000	0	0.0%
Prisoner Expenses	27,164	20,500	24,000	104,000	80,000	333.3%
Miscellaneous Expenses	1,481	1,500	2,500	2,500	0	0.0%
Professional Services	3,586	16,500	16,900	16,900	0	0.0%
Lease Agreements	20,550	30,823	35,020	50,436	15,416	44.0%
Service Contracts	65,257	116,125	119,000	153,200	34,200	28.7%
Safety Patrol and Cadets	1,079	1,000	1,000	1,000	0	0.0%
Vehicle Accessory	36,741	32,000	87,580	157,888	70,308	80.3%
Employment Expense	5,278	2,000	4,500	10,150	5,650	125.6%
Weapons & Ammo	27,313	33,000	36,000	103,040	67,040	186.2%
Crime Prevention	2,834	3,000	4,000	4,000	0	0.0%
Total Operating	637,065	790,563	925,280	1,244,879	319,599	34.5%
Capital Outlay						
Computer Outlay	76,953	111,377	205,000	82,988	(122,012)	-59.5%
Machinery & Equipment	104,289	103,000	263,350	161,424	(101,926)	-38.7%
Other Outlay	58,901	20,526	50,000	39,500	(10,500)	-21.0%

POLICE

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Transportation	82,845	86,500	234,225	207,000	(27,225)	-11.6%
Total Capital Outlay	322,988	321,403	752,575	490,912	(261,663)	-34.8%
Police Total	4,490,104	4,809,470	5,773,348	6,423,358	650,010	11.3%

FIRE

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	1,446,761	1,546,084	1,906,080	1,923,606	17,526	0.9%
Salaries - Overtime	134,595	156,600	171,600	171,600	0	0.0%
FICA	113,862	130,255	158,943	160,283	1,340	0.8%
SC Law Enforcement Retirement	232,056	242,077	337,415	354,522	17,107	5.1%
SC Retirement	0	0	0	5,054	5,054	#DIV/0!
SC Deferred Compensation	6,486	8,970	10,660	10,660	0	0.0%
Medical Insurance	214,600	213,033	280,528	299,208	18,680	6.7%
Workers Compensation	34,104	38,140	45,843	46,204	361	0.8%
Total Personnel	2,182,465	2,335,159	2,911,069	2,971,138	60,069	2.1%
Operating Expenses						
Uniforms	35,878	36,750	40,750	40,625	(125)	-0.3%
Materials & Supplies	155,268	161,150	150,400	272,300	121,900	81.1%
Vehicle Maintenance	76,454	43,100	45,000	50,000	5,000	11.1%
Gas, Oil, Grease	19,909	25,000	25,000	26,000	1,000	4.0%
Electricity	15,416	17,000	24,000	24,000	0	0.0%
Telephone	21,023	24,000	26,000	26,000	0	0.0%
Natural Gas	4,077	11,000	10,000	0	(10,000)	-100.0%
Equipment Repairs	4,861	12,075	12,075	12,075	0	0.0%
Travel & Training	30,878	38,240	38,200	37,675	(525)	-1.4%
Water & Heat	5,199	10,000	8,000	18,000	10,000	125.0%
Memberships/Dues/Subscriptions	9,019	13,475	12,875	18,220	5,345	41.5%
Advertising	0	500	500	500	0	0.0%
Postage	390	450	450	450	0	0.0%
Buildings & Grounds Maint.	36,503	52,000	52,000	52,000	0	0.0%
Miscellaneous Expenses	580	500	500	500	0	0.0%
Festivities	1,000	1,000	1,000	1,400	400	40.0%
Lease Agreements	1,864	2,640	2,640	2,640	0	0.0%
Service Contracts	24,956	31,080	26,030	25,650	(380)	-1.5%
Physicals	0	0	13,800	5,000	(8,800)	-63.8%
Employment Expense	0	0	500	3,000	2,500	500.0%
Vehicle Accessory	32,247	38,000	16,500	0	(16,500)	-100.0%
Total Operating	475,523	517,960	506,220	616,035	109,815	21.7%
Capital Outlay						
Machinery & Equipment	6,101	7,000	111,000	177,500	66,500	59.9%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	56,008	58,000	255,000	161,400	(93,600)	-36.7%
Total Capital Outlay	62,109	65,000	366,000	338,900	(27,100)	-7.4%

FIRE

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Fire Total	2,720,097	2,918,119	3,783,289	3,926,073	142,784	3.8%

PARKS & RECREATION

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	366,976	366,808	468,162	491,684	23,522	5.0%
Salaries - Overtime	2,394	6,000	6,000	6,000	0	0.0%
FICA	27,333	28,520	32,448	38,073	5,625	17.3%
SC Retirement	39,793	39,536	53,448	59,213	5,765	10.8%
SC Deferred Compensation	1,071	2,232	2,600	2,600	0	0.0%
Medical Insurance	50,800	55,262	64,934	68,978	4,044	6.2%
Workers Compensation	4,190	4,799	5,382	5,649	267	5.0%
Total Personnel	492,556	503,157	632,974	672,197	39,223	6.2%
Operating Expenses						
Uniforms	2,355	1,990	2,570	2,570	0	0.0%
Materials & Supplies	27,236	28,400	44,325	44,450	125	0.3%
Vehicle Maintenance	3,931	2,500	2,700	2,900	200	7.4%
Gas, Oil, Grease	10,453	8,000	8,000	9,000	1,000	12.5%
Electricity	35,412	27,000	30,000	42,700	12,700	42.3%
Telephone	7,452	8,500	10,000	10,300	300	3.0%
Contracted Services	127,405	96,696	120,190	130,200	10,010	8.3%
Equipment Repairs	5,890	5,500	5,500	5,500	0	0.0%
Travel & Training	4,008	5,800	7,800	8,550	750	9.6%
Water & Heat	15,647	12,000	12,000	30,600	18,600	155.0%
Memberships/Dues/Subscriptions	5,637	5,175	6,700	8,000	1,300	19.4%
Advertising	6,055	7,500	7,500	7,000	(500)	-6.7%
Athletic Program Supplies	110,234	108,138	159,880	167,965	8,085	5.1%
Buildings & Grounds Maint.	32,384	32,000	32,000	32,000	0	0.0%
Miscellaneous Expenses	568	500	500	500	0	0.0%
Professional Services	73,777	117,000	68,500	84,000	15,500	22.6%
Projects & Equipment	13	0	0	0	0	#DIV/0!
Festivities	23,894	24,750	32,000	43,600	11,600	36.3%
Service Contracts	9,246	11,100	12,000	14,555	2,555	21.3%
Equipment Rental	0	1,600	1,000	1,000	0	0.0%
Spring Festival Expenses	190,218	230,000	230,000	200,000	(30,000)	-13.0%
Employment Expense	0	0	500	1,100	600	120.0%
Total Operating	691,816	734,149	793,665	846,490	52,825	6.7%
Capital Outlay						
Machinery & Equipment	3,561	4,000	12,500	80,000	67,500	540.0%
Other Outlay	63,882	65,000	260,000	450,000	190,000	73.1%
Transportation	47,436	48,000	25,000	26,000	1,000	4.0%
Total Capital Outlay	114,880	117,000	297,500	556,000	258,500	86.9%

PARKS & RECREATION

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Parks & Recreation Total	1,299,252	1,354,306	1,724,139	2,074,687	350,548	20.3%

PW ADMINISTRATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	76,489	76,487	92,377	98,852	6,475	7.0%
Salaries - Overtime	0	0	0	600	600	#DIV/0!
FICA	5,801	5,851	7,067	7,608	541	7.7%
SC Retirement	9,237	8,830	12,526	14,458	1,932	15.4%
SC Deferred Compensation	260	260	477	390	(87)	-18.2%
Medical Insurance	5,798	5,725	8,020	11,169	3,149	39.3%
Workers Compensation	485	612	653	682	29	4.4%
Total Personnel	98,069	97,765	121,120	133,758	12,638	10.4%
Operating Expenses						
Uniforms	96	725	925	925	0	0.0%
Materials & Supplies	3,173	6,200	5,000	9,000	4,000	80.0%
Vehicle Maintenance	795	1,000	1,000	1,000	0	0.0%
Gas, Oil, Grease	894	1,000	1,000	1,000	0	0.0%
Electricity	9,452	10,540	10,540	11,500	960	9.1%
Telephone	8,458	13,000	13,000	7,000	(6,000)	-46.2%
Travel & Training	1,591	2,200	2,200	2,300	100	4.5%
Water & Heat	1,330	1,200	1,200	3,510	2,310	192.5%
Memberships/Dues/Subscriptions	3,056	2,609	2,729	2,375	(354)	-13.0%
Advertising	94	200	200	200	0	0.0%
Buildings & Grounds Maint.	1,562	2,000	2,000	2,000	0	0.0%
Miscellaneous Expenses	294	500	500	500	0	0.0%
Professional Services	0	1,000	1,000	31,000	30,000	3000.0%
Service Contracts	2,063	3,000	3,000	1,100	(1,900)	-63.3%
Other Insurance Expense	0	0	0	0	0	#DIV/0!
Employment Expense	435	1,000	500	500	0	0.0%
Total Operating	33,294	46,174	44,794	73,910	29,116	65.0%
Capital Outlay						
Computer Outlay	0	0	50,000	0	(50,000)	-100.0%
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	150,000	150,000	#DIV/0!
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	50,000	150,000	100,000	200.0%
PW Administration Total	131,363	143,939	215,914	357,668	141,754	65.7%

PW SANITATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	107,718	129,733	203,845	174,460	(29,385)	-14.4%
Salaries - Overtime	1,107	3,000	3,000	3,000	0	0.0%
FICA	7,493	10,154	15,824	13,576	(2,248)	-14.2%
SC Retirement	12,993	15,315	28,048	25,773	(2,275)	-8.1%
SC Deferred Compensation	542	910	1,430	1,170	(260)	-18.2%
Medical Insurance	20,205	23,642	37,630	31,778	(5,852)	-15.6%
Workers Compensation	3,696	4,340	6,764	5,803	(961)	-14.2%
Total Personnel	153,753	187,094	296,541	255,560	(40,981)	-13.8%
Operating Expenses						
Uniforms	2,081	4,688	3,488	1,800	(1,688)	-48.4%
Materials & Supplies	4,009	9,300	7,500	7,500	0	0.0%
Vehicle Maintenance	40,355	30,000	50,000	50,000	0	0.0%
Gas, Oil, Grease	23,950	60,000	30,000	40,000	10,000	33.3%
Telephone	0	100	100	1,600	1,500	1500.0%
Travel & Training	0	2,150	2,150	2,200	50	2.3%
Memberships/Dues/Subscriptions	100	633	642		(642)	-100.0%
Miscellaneous Expenses	0	500	500	500	0	0.0%
Contracted Services	226,916	265,200	265,200	392,200	127,000	47.9%
Landfill Costs	228,559	175,000	250,000	250,000	0	0.0%
Rollouts & Repair Kits	54,979	50,000	60,000	60,000	0	0.0%
Employment Expense	0	0	500	1,000	500	100.0%
Total Operating	580,950	597,571	670,080	806,800	136,720	20.4%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	593,155	311,000	0	0	0	#DIV/0!
Total Capital Outlay	593,155	311,000	0	0	0	#DIV/0!
PW Sanitation Total	1,327,858	1,095,665	966,621	1,062,360	95,739	9.9%

PW STREETS

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	148,105	181,923	191,777	290,451	98,674	51.5%
Salaries - Overtime	4,433	4,000	4,000	4,000	0	0.0%
FICA	11,316	14,223	14,977	22,526	7,549	50.4%
SC Retirement	18,321	21,441	26,547	42,748	16,201	61.0%
SC Deferred Compensation	761	1,430	1,430	2,210	780	54.5%
Medical Insurance	27,493	29,102	35,652	54,507	18,855	52.9%
Workers Compensation	5,583	6,080	6,402	9,629	3,227	50.4%
Total Personnel	216,012	258,199	280,785	426,071	145,286	51.7%
Operating Expenses						
Uniforms	4,577	5,463	4,262	4,859	597	14.0%
Materials & Supplies	14,880	21,300	19,000	16,000	(3,000)	-15.8%
Vehicle Maintenance	14,205	20,000	20,000	30,000	10,000	50.0%
Gas, Oil, Grease	19,994	40,000	30,000	30,000	0	0.0%
Electricity	228,110	225,000	250,000	275,000	25,000	10.0%
Telephone	7	100	100	2,300	2,200	2200.0%
Travel & Training	298	2,150	3,350	3,900	550	16.4%
Memberships/Dues/Subscriptions	100	291	642	640	(2)	-0.3%
Contracted Services	51,700	100,000	100,000	100,000	0	0.0%
Equipment Repairs	19,548	20,000	30,000	30,000	0	0.0%
Tree Trimming	14,515	10,000	15,000	15,000	0	0.0%
Street Repairs	45,233	100,000	100,000	150,000	50,000	50.0%
Equipment Rental	0	1,000	1,000	1,000	0	0.0%
Service Contracts	0	0	0	0	0	#DIV/0!
Miscellaneous Expenses	839	500	500	500	0	0.0%
Other Insurance Expense	0	0	0	0	0	#DIV/0!
Employment Expense	0	0	500	1,000	500	100.0%
Total Operating	414,006	545,804	574,354	660,199	85,845	14.9%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	55,000	0	(55,000)	-100.0%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	134,780	226,000	25,000	0	(25,000)	-100.0%
Total Capital Outlay	134,780	226,000	80,000	0	(80,000)	-100.0%
PW Streets Total	764,798	1,030,003	935,139	1,086,270	151,131	16.2%

PW BUILDINGS & GROUNDS

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	411,895	473,464	463,034	526,476	63,442	13.7%
Salaries - Overtime	13,659	25,000	25,000	25,000	0	0.0%
FICA	31,596	38,133	37,335	42,188	4,853	13.0%
SC Retirement	50,948	56,906	66,177	78,329	12,152	18.4%
SC Deferred Compensation	2,446	3,835	3,640	3,900	260	7.1%
Medical Insurance	75,981	86,644	88,854	94,403	5,549	6.2%
Workers Compensation	13,871	15,577	15,959	16,263	304	1.9%
Total Personnel	600,396	699,559	699,999	786,559	86,560	12.4%
Operating Expenses						
Uniforms	9,694	11,410	12,225	7,875	(4,350)	-35.6%
Materials & Supplies	50,054	49,400	57,000	140,000	83,000	145.6%
Vehicle Maintenance	9,000	25,000	25,000	25,000	0	0.0%
Gas, Oil, Grease	14,979	24,000	24,000	25,000	1,000	4.2%
Travel & Training	997	2,350	2,850	2,900	50	1.8%
Memberships/Dues/Subscriptions	200	4,422	4,856	4,850	(6)	-0.1%
Telephone	0	0	0	2,300	2,300	#DIV/0!
Contracted Services	10,777	25,000	25,000	35,000	10,000	40.0%
Equipment Repairs	9,656	20,000	20,000	20,000	0	0.0%
Miscellaneous Expenses	1,035	500	500	1,000	500	100.0%
Equipment Rental	3,956	500	1,000	1,000	0	0.0%
Pre-Employment Expense	0	0	500	1,000	500	100.0%
Total Operating	110,348	162,582	172,931	265,925	92,994	53.8%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	18,517	18,500	30,000	61,000	31,000	103.3%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	71,701	72,000	0	0	0	#DIV/0!
Total Capital Outlay	90,218	90,500	30,000	61,000	31,000	103.3%
PW Buildings & Grounds Total	800,962	952,641	902,930	1,113,484	210,554	23.3%

PW GARAGE

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	88,436	88,061	90,697	94,344	3,647	4.0%
Salaries - Overtime	2,425	5,000	5,000	3,000	(2,000)	-40.0%
FICA	6,412	7,119	7,321	7,447	126	1.7%
SC Retirement	10,952	10,735	12,976	14,144	1,168	9.0%
SC Deferred Compensation	521	520	520	520	0	0.0%
Medical Insurance	14,775	14,604	15,339	16,044	705	4.6%
Workers Compensation	1,477	1,633	1,755	1,754	(1)	-0.1%
Total Personnel	124,998	127,672	133,608	137,253	3,645	2.7%
Operating Expenses						
Uniforms	1,426	1,550	1,550	1,700	150	9.7%
Materials & Supplies	9,920	10,000	10,000	10,000	0	0.0%
Vehicle Maintenance	568	2,000	2,000	2,000	0	0.0%
Gas, Oil, Grease	3,350	8,000	8,000	8,000	0	0.0%
Electricity	4,852	7,000	7,000	7,000	0	0.0%
Memberships/Dues/Subscriptions	1,898	2,284	2,284	2,510	226	9.9%
Telephone	3,412	7,200	7,200	4,100	(3,100)	-43.1%
Contracted Services	0	250	0	0	0	#DIV/0!
Travel & Training	225	850	850	1,400	550	64.7%
Water & Heat	8,471	8,000	9,000	9,000	0	0.0%
Buildings & Grounds Maint.	3,817	8,000	7,000	7,000	0	0.0%
Miscellaneous Expenses	0	500	500	500	0	0.0%
Employment Expense	0	0	500	500	0	0.0%
Total Operating	37,941	55,634	55,884	53,710	(2,174)	-3.9%
Capital Outlay						
Computer Outlay	0	0	0	7,000	7,000	#DIV/0!
Other Outlay	0	0	0	30,000	30,000	#DIV/0!
Total Capital Outlay	0	0	0	37,000	37,000	#DIV/0!
PW Garage Total	162,939	183,306	189,492	227,963	38,471	20.3%

NON-DEPARTMENTAL

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Personnel	0	0	0	0	0	#DIV/0!
Total Personnel	0	0	0	0	0	#DIV/0!
Operating Expenses						
Interest Expense	62,997	62,997	56,976	44,926	(12,050)	-21.1%
Rescue Squad	0	0	0	0	0	#DIV/0!
Assembly Center (Spratt Building)	3,392	15,500	4,000	4,000	0	0.0%
Lease Purchase Payments	149,228	149,228	152,404	83,683	(68,721)	-45.1%
Unemployment Claims	5,619	10,000	10,000	10,000	0	0.0%
Land Lease	25,200	25,200	32,300	32,300	0	0.0%
Elections	0	0	8,500	0	(8,500)	100.0%
Donations	1,150	5,000	5,000	5,000	0	0.0%
Miscellaneous Expenses	0	500	500	500	0	0.0%
Professional Services	0	2,000	2,000	2,000	0	0.0%
Contingencies	105,492	256,046	534,440	919,784	385,344	72.1%
Other Insurance Expense	112,044	136,500	120,000	145,448	25,448	21.2%
Community Development	0	10,000	10,000	10,000	0	0.0%
Fort Mill Economic Council	0	500	30,500	500	(30,000)	-98.4%
GO Bond - 2012 Dobys Bridge Park	90,303	90,303	93,147	96,081	2,934	3.1%
Total Operating	555,425	763,774	1,059,767	1,354,222	294,455	27.8%
Capital Outlay						
Capital Outlay	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Other Financing Uses						
Transfer Out	0	0	0	0	0	#DIV/0!
Total Other Financing Uses	0	0	0	0	0	#DIV/0!
Non-Departmental Total	555,425	763,774	1,059,767	1,354,222	294,455	27.8%

Gross Revenue Fund



REVENUES

	FY 16/17 Actual	FY16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Taxes						
Taxes	0	0	0	0	0	#DIV/0!
Total Taxes	0	0	0	0	0	#DIV/0!
Fines, Fees, Lic. & Permits						
Water Taps	1,787,587	747,050	1,236,015	1,217,865	(18,150)	-1.5%
Sewer Taps	1,938,400	813,600	1,532,250	1,509,750	(22,500)	-1.5%
Total Fines, Fees, Lic & Permits	3,725,987	1,560,650	2,768,265	2,727,615	(40,650)	-1.5%
Charges for Services						
Water Sales & Penalties	3,466,493	3,206,390	3,669,050	4,312,260	643,210	17.5%
Sewer Revenue	2,903,298	2,958,920	3,703,040	4,394,290	691,250	18.7%
Riverview Water Sales	207,587	167,220	246,596	169,530	(77,066)	-31.3%
Tega Cay Water Sales	495,967	481,050	301,394	395,570	94,176	31.2%
York County Water Sales	0	0	0	0	0	#DIV/0!
Total Charges for Services	7,073,344	6,813,580	7,920,080	9,271,650	1,351,570	17.1%
Intergovernmental						
SC Retirement System Reimb.	6,281	0	6,281	0	(6,281)	-100.0%
Total Intergovernmental	6,281	0	6,281	0	(6,281)	-100.0%
Miscellaneous						
Miscellaneous	29,618	20,000	25,000	25,000	0	0.0%
Sale of Fixed Assets	0	0	0	0	0	#DIV/0!
Contributed Capital	5,688,512	0	0	0	0	#DIV/0!
Fund Balance Appropriation	0	0	0	0	0	#DIV/0!
Total Miscellaneous	5,718,130	20,000	25,000	25,000	0	0.0%
Investment Earnings						
Interest Income	26,652	10,000	12,300	12,200	(100)	-0.8%
Total Interest Earnings	26,652	10,000	12,300	12,200	(100)	-0.8%
Grants						

REVENUES

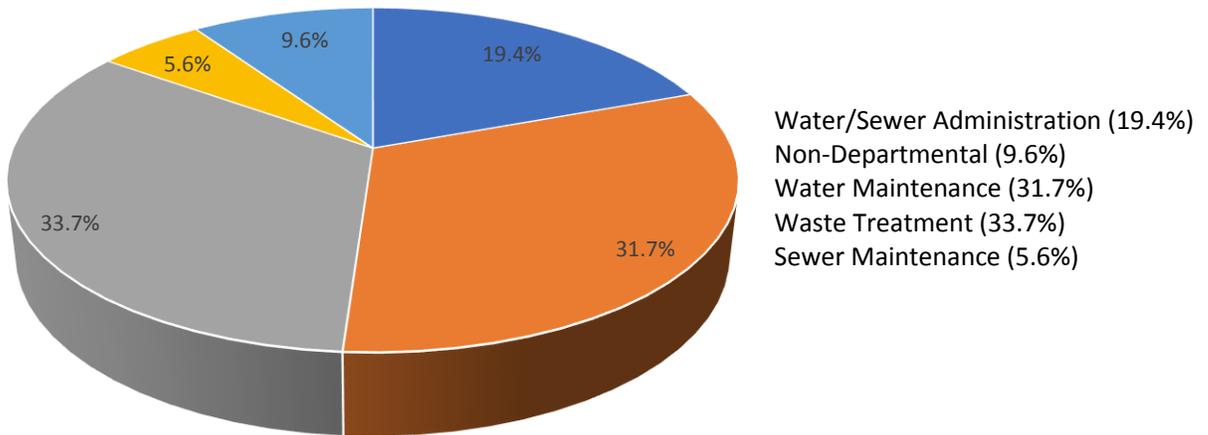
	FY 16/17 Actual	FY16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Grants	0	0	0	0	0	#DIV/0!
Total Grants	0	0	0	0	0	#DIV/0!
Other Financing Sources						
Insurance Proceeds	35,839	6,620	6,787	10,050	3,263	48.1%
Bond Proceeds	0	0	0	10,000,000	10,000,000	#DIV/0!
Transfers	0	0	0	0	0	#DIV/0!
Total Other Financing Sources	35,839	6,620	6,787	10,010,050	10,003,263	147388.6%
Fund Balance						
Appropriation of Fund Balance	0	10,946,675	2,855,082	0	(2,855,082)	-100.0%
Fund Balance	0	10,946,675	2,855,082	0	(2,855,082)	-100.0%
Total Revenues	16,586,232	19,357,525	13,593,795	22,046,515	8,452,720	62.2%

Expenditure Summary

Expenditures by Division

	FY1 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	FY 18/19 Mgr. Rec.	Change (\$)	Change (%)
Water/Sewer Administration	3,209,492	3,032,294	3,558,508	4,282,513	724,005	20.3%
Water Maintenance	918,531	1,056,876	2,343,301	6,982,685	4,639,384	198.0%
Waste Treatment	620,017	11,746,784	3,959,192	7,434,840	3,475,648	87.8%
Sewer Maintenance	817,227	938,464	1,140,695	1,230,676	89,981	7.9%
Non-Departmental	2,880,615	2,583,107	2,592,099	2,115,801	(476,298)	-18.4%
Total	8,445,882	19,357,525	13,593,795	22,046,515	8,452,720	62.2%

FY 2018-19 Expenditures by Division (As % of Total Budget)

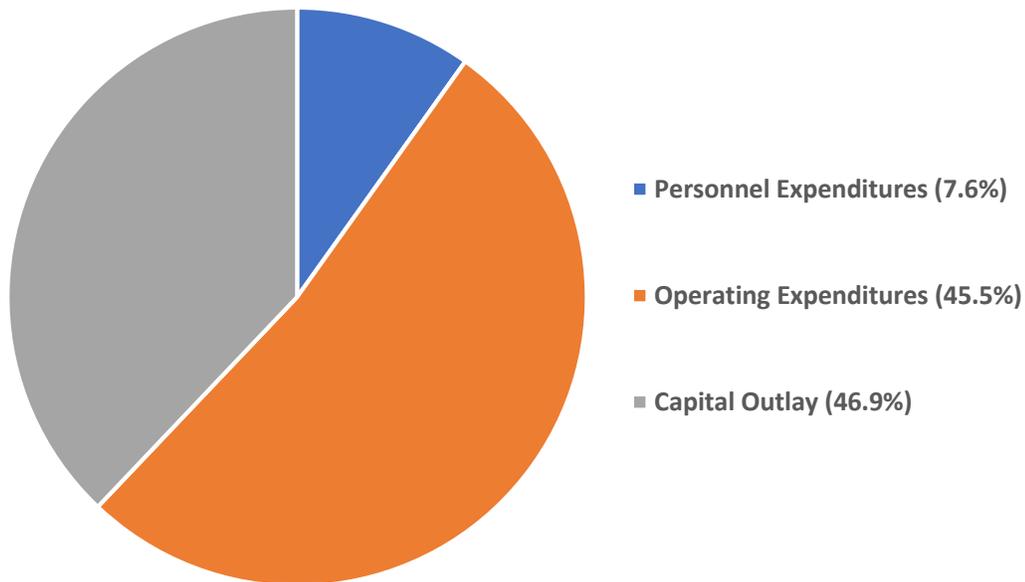


Expenditure Summary

Expenditures by Type

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	FY 18/19 Mgr. Rec.	Change (\$)	Change (%)
Personnel Expenditures	1,231,445	1,433,425	1,493,971	1,578,292	84,321	5.6%
Operating Expenditures	6,558,856	5,786,740	6,690,089	9,532,238	2,842,149	42.5%
Capital Outlay	29,324	11,244,675	4,307,730	9,826,000	5,518,270	128.1%
Subtotal	7,819,625	18,464,840	12,491,790	20,936,530	8,444,740	67.6%
Gross Revenue Allocation	626,257	892,685	1,102,005	1,109,985	7,980	0.7%
Total	8,445,882	19,357,525	13,593,795	22,046,515	8,452,720	62.2%

FY 2018-19 Expenditures by Type (As % of Total Budget)



*Percentages do not include expenditures (\$1,109,985) incurred in the General Fund and allocated to the Gross Revenue Fund.

WATER/SEWER ADMINISTRATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	94,072	134,100	152,476	168,727	16,251	10.7%
Salaries - Overtime	0	0	0	600	600	#DIV/0!
FICA	6,242	10,259	11,664	12,954	1,290	11.1%
SC Retirement	14,459	15,479	19,184	23,023	3,839	20.0%
SC Deferred Compensation	261	520	628	650	22	3.5%
Medical Insurance	8,990	14,604	16,342	20,920	4,578	28.0%
Workers Compensation	991	1,071	1,717	1,373	(344)	-20.1%
Total Personnel	125,016	176,033	202,011	228,246	26,235	13.0%
Operating Expenses						
Uniforms	598	1,000	2,300	2,200	(100)	-4.3%
Materials & Supplies	17,950	9,250	11,500	25,500	14,000	121.7%
Vehicle Maintenance	640	1,500	1,500	1,500	0	0.0%
Gas, Oil, Grease	1,441	4,000	4,000	4,000	0	0.0%
Electricity	4,369	4,000	4,000	4,000	0	0.0%
Telephone	14,500	16,550	17,500	16,000	(1,500)	-8.6%
Contracted Services	0	0	0	0	0	#DIV/0!
Travel & Training	2,958	3,200	17,600	12,700	(4,900)	-27.8%
Water & Heat	1,330	1,800	1,800	2,500	700	38.9%
Memberships/Dues/Subscriptions	14,849	19,798	22,914	22,200	(714)	-3.1%
Permits	17,448	15,550	15,550	15,550	0	0.0%
Advertising	1,937	4,000	4,000	4,000	0	0.0%
Postage	42,723	35,000	35,000	35,000	0	0.0%
Buildings & Grounds Maint.	6,220	6,500	6,500	6,500	0	0.0%
Miscellaneous Expenses	(350)	500	500	1,000	500	100.0%
Professional Services	657,000	527,500	220,000	755,000	535,000	243.2%
Service Contracts	2,564	4,428	49,728	38,560	(11,168)	-22.5%
Lease Agreements	0	0	0	1,700	1,700	#DIV/0!
Bulk Water	1,651,210	1,138,500	1,839,600	1,968,372	128,772	7.0%
Employment Expense	430	500	500	1,000	500	100.0%
Total Operating	2,437,816	1,793,576	2,254,492	2,917,282	662,790	29.4%
Capital Outlay						
Computer Outlay	0	10,000	0	0	0	#DIV/0!
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	20,403	160,000	0	0	0	#DIV/0!
Transportation	0	0	0	27,000	27,000	#DIV/0!
Total Capital Outlay	20,403	170,000	0	27,000	27,000	#DIV/0!

WATER/SEWER ADMINISTRATION

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Administration Subtotal	2,583,235	2,139,609	2,456,503	3,172,528	716,025	29.1%
Gross Revenue Allocation	626,257	892,685	1,102,005	1,109,985	7,980	0.7%
Water/Sewer Administration Total	3,209,492	3,032,294	3,558,508	4,282,513	724,005	20.3%

WATER MAINTENANCE

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	276,378	346,540	330,441	328,147	(2,294)	-0.7%
Salaries - Overtime	28,969	30,000	30,000	30,000	0	0.0%
FICA	22,398	28,805	27,574	27,398	(176)	-0.6%
SC Retirement	49,522	43,424	48,876	52,008	3,132	6.4%
SC Deferred Compensation	1,585	2,535	2,470	2,470	0	0.0%
Medical Insurance	48,806	57,088	61,944	63,578	1,634	2.6%
Workers Compensation	6,746	7,531	7,209	7,163	(46)	-0.6%
Total Personnel	434,404	515,923	508,514	510,765	2,251	0.4%
Operating Expenses						
Uniforms	9,746	7,975	8,100	9,000	900	11.1%
Materials & Supplies	112,963	126,400	265,150	70,600	(194,550)	-73.4%
Vehicle Maintenance	6,219	8,000	8,000	8,000	0	0.0%
Gas, Oil, Grease	14,158	17,000	17,000	17,000	0	0.0%
Telephone	0	3,840	4,200	4,500	300	7.1%
Contracted Services	12,264	48,000	48,000	548,000	500,000	1041.7%
Travel & Training	2,162	2,900	8,300	10,300	2,000	24.1%
Memberships/Dues/Subscriptions	120	1,338	1,557	2,460	903	58.0%
Water Meter Replacement	0	10,000	11,000	2,070,010	2,059,010	18718.3%
Water Meters -New	194,656	100,000	150,000	200,000	50,000	33.3%
Equipment Repairs	2,151	15,000	15,000	20,000	5,000	33.3%
Street Repairs	92,368	100,000	100,000	100,000	0	0.0%
Hydrant Repairs & Maintenance	28,022	30,000	35,000	35,000	0	0.0%
Miscellaneous Expenses	378	500	500	1,000	500	100.0%
Professional Services	0	0	50,000	50,000	0	0.0%
Service Contracts	0	0	4,480	97,050	92,570	2066.3%
Other Insurance Expense	0	0	0	0	0	#DIV/0!
Employment Expense	0	0	500	2,000	1,500	300.0%
Total Operating	475,207	470,953	726,787	3,244,920	2,518,133	346.5%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	3,773	4,000	8,000	0	(8,000)	-100.0%
Other Outlay	5,148	0	1,055,000	3,200,000	2,145,000	203.3%
Transportation	0	66,000	45,000	27,000	(18,000)	-40.0%
Total Capital Outlay	8,921	70,000	1,108,000	3,227,000	2,119,000	191.2%
Water Maintenance Total	918,531	1,056,876	2,343,301	6,982,685	4,639,384	198.0%

WASTE TREATMENT

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	215,000	236,429	229,518	239,806	10,288	4.5%
Salaries - Overtime	9,204	10,000	15,000	15,000	0	0.0%
FICA	15,791	18,852	18,706	19,493	787	4.2%
SC Retirement	36,638	28,429	32,790	37,041	4,251	13.0%
SC Deferred Compensation	712	1,300	1,300	1,300	0	0.0%
Medical Insurance	32,935	34,932	36,694	36,315	(379)	-1.0%
Workers Compensation	5,419	6,001	5,954	6,205	251	4.2%
Total Personnel	315,700	335,943	339,962	355,160	15,198	4.5%
Operating Expenses						
Uniforms	3,970	4,200	4,200	4,200	0	0.0%
Materials & Supplies	19,361	22,000	23,500	23,500	0	0.0%
Vehicle Maintenance	1,191	1,200	1,200	1,200	0	0.0%
Gas, Oil, Grease	4,276	6,000	6,000	6,000	0	0.0%
Electricity	78,160	92,700	97,700	115,000	17,300	17.7%
Telephone	4,579	6,200	10,000	7,000	(3,000)	-30.0%
Contracted Services	1,377	4,000	4,000	4,200	200	5.0%
Travel & Training	508	3,700	6,000	6,000	0	0.0%
Water & Heat	661	3,800	3,800	3,800	0	0.0%
Memberships/Dues/Subscriptions	430	1,666	2,000	2,880	880	44.0%
Buildings & Grounds Maint.	1,125	6,000	6,000	6,000	0	0.0%
Equipment Repairs	31,270	41,000	41,000	50,000	9,000	22.0%
Lab Supplies	4,698	5,000	15,000	15,000	0	0.0%
Landfill Fees Sludge	59,037	100,700	100,700	192,000	91,300	90.7%
Permits	2,255	3,500	3,500	3,500	0	0.0%
Chemicals	33,503	42,000	50,000	50,000	0	0.0%
Lime	18,408	22,000	22,000	22,000	0	0.0%
Alum	8,563	35,000	35,000	35,000	0	0.0%
Natural Gas	0	0	300	300	0	0.0%
Miscellaneous Expenses	50	500	500	500	0	0.0%
Professional Services	30,897	63,000	65,600	65,600	0	0.0%
Service Contracts	0	0	0	10,000	10,000	#DIV/0!
Other Insurance Expense	0	0	0	0	0	#DIV/0!
Employment Expense	0	0	500	1,000	500	100.0%
Total Operating	304,317	464,166	498,500	624,680	126,180	25.3%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!

WASTE TREATMENT

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Machinery & Equipment	0	0	80,000	55,000	(25,000)	-31.3%
Other Outlay	0	10,946,675	3,017,730	6,400,000	3,382,270	112.1%
Transportation	0	0	23,000	0	(23,000)	100.0%
Total Capital Outlay	0	10,946,675	3,120,730	6,455,000	3,334,270	106.8%
Waste Treatment Total	620,017	11,746,784	3,959,192	7,434,840	3,475,648	87.8%

SEWER MAINTENANCE

	FY 16/17 Actual	FY 16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	231,446	272,715	291,826	318,778	26,952	9.2%
Salaries - Overtime	20,457	20,000	20,000	20,000	0	0.0%
FICA	18,378	22,393	23,855	25,917	2,062	8.6%
SC Retirement	40,728	33,757	42,284	49,188	6,904	16.3%
SC Deferred Compensation	1,194	2,015	2,210	2,470	260	11.8%
Medical Insurance	38,929	48,792	57,072	60,993	3,921	6.9%
Workers Compensation	5,194	5,854	6,237	6,776	539	8.6%
Total Personnel	356,325	405,526	443,484	484,121	40,637	9.2%
Operating Expenses						
Uniforms	5,225	7,200	7,200	8,100	900	12.5%
Materials & Supplies	86,033	85,000	86,500	88,400	1,900	2.2%
Vehicle Maintenance	6,185	10,000	10,000	10,000	0	0.0%
Telephone	0	4,840	5,500	4,000	(1,500)	
Gas, Oil, Grease	16,508	20,000	20,000	20,000	0	0.0%
Equipment Repairs	15,869	20,000	20,000	20,000	0	0.0%
Travel & Training	2,798	5,350	4,800	8,300	3,500	72.9%
Memberships/Dues/Subscriptions	160	1,048	711	1,755	1,044	146.8%
Electricity Lift Stations	72,136	90,000	90,000	96,000	6,000	6.7%
Pump Station Repairs	137,788	90,000	150,000	150,000	0	0.0%
Pump Station Monitoring	11,417	21,000	21,000	24,000	3,000	14.3%
York County Sewer Processing	30,877	0	40,000	20,000	(20,000)	-50.0%
Buildings & Grounds Maint.	0	5,000	5,000	5,000	0	0.0%
Miscellaneous Expenses	687	500	500	500	0	0.0%
Contracted Services	74,223	115,000	155,000	170,000	15,000	9.7%
Tega Cay Sewer Transport/Treatment	995	0	1,500	1,500	0	0.0%
Employment Expense	0	0	500	2,000	1,500	300.0%
Total Operating	460,901	474,938	618,211	629,555	11,344	1.8%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	50,000	90,000	40,000	80.0%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	58,000	29,000	27,000	(2,000)	-6.9%
Total Capital Outlay	0	58,000	79,000	117,000	38,000	48.1%
Sewer Maintenance Total	817,227	938,464	1,140,695	1,230,676	89,981	7.9%

NON-DEPARTMENTAL

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Personnel	0	0	0	0	0	#DIV/0!
Total Personnel	0	0	0	0	0	#DIV/0!
Operating Expenses						
Loan Payment - Rock Hill	166,934	166,934	176,230	186,248	10,018	5.7%
Loan Payment - 2011	555,000	555,000	510,000	495,000	(15,000)	-2.9%
Loan Payment - 2011 B	94,000	94,000	97,000	99,000	2,000	2.1%
Loan Payment - 2013 A	98,000	98,000	100,000	101,000	1,000	1.0%
Loan Payment - 2013 B	0	0	0	0	0	#DIV/0!
Loan Payment - Series 2015	0	0	65,000	100,000	35,000	53.8%
Bond Administration Fee	10,575	7,700	12,000	12,000	0	0.0%
Interest Expense	673,572	685,075	651,150	605,675	(45,475)	-7.0%
Depreciation Fund	0	445,409	445,409	205,637	(239,772)	-53.8%
Depreciation Expense	1,025,905	0	0	0	0	#DIV/0!
O&M Maintenance	0	445,409	445,409	205,637	(239,772)	-53.8%
Bond Issuance Cost	0	0	0	0	0	#DIV/0!
Contingencies	1,950	43,580	41,886	45,000	3,114	7.4%
Other Insurance Expense	45,728	42,000	48,015	60,604	12,589	26.2%
Interest Expense Amortization (2015)	(29,676)	0	0	0	0	#DIV/0!
Other - Transfers Out	238,627	0	0	0	0	#DIV/0!
Total Operating	2,880,615	2,583,107	2,592,099	2,115,801	(476,298)	-18.4%
Capital Outlay						
Capital Outlay	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Non-Departmental Total	2,880,615	2,583,107	2,592,099	2,115,801	(476,298)	-18.4%

Stormwater Fund



STORMWATER FUND REVENUES

	FY 16/17 Actual	FY 16/17 Adopted	FY 17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Taxes						
Taxes	0	0	0	0	0	#DIV/0!
Total Taxes	0	0	0	0	0	#DIV/0!
Fines, Fees, Lic. & Permits						
Stormwater Fees	705,400	710,000	710,000	710,000	0	0.0%
Total Fines, Fees, Lic & Permits	705,400	710,000	710,000	710,000	0	0.0%
Intergovernmental						
SC State Retirement System Reimb	3,141	0	3,141	0	(3,141)	#DIV/0!
Total Intergovernmental	3,141	0	3,141	0	(3,141)	#DIV/0!
Miscellaneous						
Miscellaneous	0	0	0	500	500	
Total Miscellaneous	0	0	0	500	500	#DIV/0!
Investment Earnings						
Total Investment Earnings	0	0	0	0	0	#DIV/0!
Other Financing Sources						
Transfer In	238,627	0	0	0	0	#DIV/0!
Appropriation of Fund Balance	0	0	183,927	239,856	55,929	30.4%
Insurance Proceeds	39,470			5,025	5,025	#DIV/0!
Total Other Financing Sources	278,097	0	183,927	244,881	60,954	66.0%
Total Revenues	986,638	710,000	897,068	955,381	58,313	6.5%

STORMWATER

	FY 16/17 Actual	FY16/17 Adopted	FY17/18 Adopted	Manager Recommend	Change (\$)	Change (%)
Personnel						
Salaries	119,295	316,953	262,088	307,988	45,900	17.5%
Salaries - Overtime	52	4,000	0	2,000	2,000	#DIV/0!
FICA	9,093	24,553	20,050	23,714	3,664	18.3%
SC Retirement	14,457	37,021	35,539	45,032	9,493	26.7%
SC Deferred Compensation	261	1,560	1,560	1,820	260	16.7%
Medical Insurance	17,590	36,709	36,092	43,530	7,438	20.6%
Workers Compensation	6,003	2,562	6,513	7,703	1,190	18.3%
Total Personnel	166,750	423,358	361,842	431,788	69,946	19.3%
Operating Expenses						
Uniforms	1,409	3,400	5,000	7,500	2,500	50.0%
Materials & Supplies	13,334	12,475	10,325	44,100	33,775	327.1%
Vehicle Maintenance	979	600	1,000	2,500	1,500	150.0%
Gas, Oil, Grease	7,373	5,000	6,000	8,000	2,000	33.3%
Electricity	0	3,570	3,570	3,570	0	0.0%
Telephone	3,356	9,440	10,000	7,300	(2,700)	-27.0%
Travel & Training	1,180	12,450	4,750	11,000	6,250	131.6%
Memberships/Dues/Subscriptions	1,425	1,975	25,000	2,160	(22,840)	-91.4%
Permits	2,000	2,000	2,000	2,000	0	0.0%
Buildings/Grounds Maint	1,883	5,031	5,031	5,031	0	0.0%
Miscellaneous Expenses	480	500	750	500	(250)	-33.3%
Professional Services	15,695	64,200	108,600	160,000	51,400	47.3%
Contingency	29,344	135,801	140,000	50,000	(90,000)	
Service Contracts	0	0	0	7,800	7,800	#DIV/0!
Other Insurance Expense	0	0	0	36,632	36,632	#DIV/0!
Employment Expense	152	200	200	500	300	150.0%
Stormsewer Maintenance	0	30,000	50,000	75,000	25,000	50.0%
Total Operating	78,608	286,642	372,226	423,593	51,367	13.8%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	16,500	75,000	58,500	354.5%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	203,967	0	146,500	25,000	(121,500)	-82.9%
Total Capital Outlay	203,967	0	163,000	100,000	(63,000)	-38.7%
Transfers Out						
General Fund	0	0	0	0	0	#DIV/0!
Stormwater Total	449,325	710,000	897,068	955,381	58,313	6.5%

Capital Projects Fund



Capital Projects Fund

Fiscal Year 2018-2019

Revenues

Mausoleum Sales	\$	10,000
Interest Income	\$	3,000
Subtotal	\$	13,000

Capital Projects Fund Balance	\$	5,011,000
Transfers From Special Revenue Funds	\$	5,201,000
Subtotal	\$	10,212,000

Total Revenues	\$	10,225,000
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Expenditures

Parks Upgrades

Waterside Park Preparation	\$	500,000
Walter Elisha Park Improvements	\$	400,000
Dobys Bridge Park Improvements	\$	1,000,000

Facilities Improvements

Banks Street Gym	\$	1,000,000
Leroy Springs Complex (Site Improvements)	\$	1,000,000
Amphitheater	\$	2,200,000

CMAQ Local Match

A.O. Jones Boulevard Sidewalk Proj.	\$	150,000
Clebourne & N. White Streets	\$	75,000
Fire Station #2	\$	3,800,000
Miscellaneous Sidewalk Projects	\$	100,000

Total Expenditures	\$	10,225,000
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Special Revenue Funds



Special Revenue Funds

Revenues		Revenues
Hospitality Tax	\$	840,000
Local Accommodations Tax	\$	384,000
Fire Protection Impact Fees	\$	116,000
Municipal Facilities & Equipment Impact Fees	\$	298,000
Parks & Recreation Impact Fees	\$	977,000
Subtotal	\$	2,615,000
Fund Balance Appropriation - Fire Protection Impact Fees	\$	687,000
Fund Balance Appropriation - Parks & Recreation Impact Fees	\$	2,490,000
Subtotal	\$	3,177,000
Total Revenues	\$	5,792,000

Expenditures	
Undesignated	\$ 390,966
Subtotal	\$ 390,966
Transfer to General Fund	\$ 200,034
Transfer to Capital Projects Fund	\$ 5,201,000
Subtotal	\$ 5,401,034
Total Expenditures	\$ 5,792,000